Township Representatives:							
	$\boxtimes$	George "Bud" Banker, Bear Lake	$\boxtimes$	Janet Cox, Oliver		Eric Hendricks, Orange	Diana Needham, Kalkaska Village
	$\boxtimes$	Gregory Bradley, Clearwater	$\boxtimes$	Alan Hart, Boardman	$\boxtimes$	Gayenell Gentelia, Coldsprings	Tracy Nichol, Blue Lake
	$\boxtimes$	Nelson "Jerry" Cannon, Garfield	$\boxtimes$	Dr. R. Troy Stobert, Springfield	$\boxtimes$	Karl Klimek, Excelsior	Matthew Brenner, Rapid River
	$\boxtimes$	Dale De Korne, Kalkaska Township					
N	lem	bers At Large Members:					
	$\boxtimes$	Robert "Bob" Barr		Kim Stephens	$\boxtimes$	Noreen Broering	Bruce Zenner
	$\boxtimes$	Melanie Pauch		Lynnette Cervone	$\boxtimes$	Charles "Charlie" Stiehl	
S	taff						
	$\boxtimes$	Jeremy Cannon	$\boxtimes$	Sandy Dilley	$\boxtimes$	Andrew Raymond	Chandra Whiting
		Daniel Conklin	$\boxtimes$	Jeremy Holmes, DO		Laura Zingg	
Community:							
	$\boxtimes$	Al Parker					
TOPIC SUMMARY		ACTION ASSIGNMENT					
Call to Order		Mr. Karl Klimek called the meeting to order at 6:03 PM in the Dr. William W. Kitti Education Center of Kalkaska Memorial Health Center.					
Pledge of Allegiance		Th	e Pledge of Allegiance was recited.				
Board Chair Remarks			Mr	Mr. Klimek added this ongoing item to the Board Agenda last month.			

Kalkaska Memorial Health Center Full Authority Board of Trustees Meeting......May 20, 2025

 Mr. Klimek wanted to share how wonderful it is to see a great turnout from the Board and leadership staff. He complimented the amount of

training and education opportunities that he has seen recently occurring at KMHC, including not just what is being offered but the

variety as well.

	<ul> <li>Mr. Klimek briefly discussed the variability of communication within townships. Many board members provide a KMHC summary at their respective township, but if not, please make sure the trustees are receiving a report or the Board Talking Points. We want to ensure open communication with the Township Boards as well as the community including the sheriff's department, fire, etc.</li> <li>Mr. Klimek also shared he is excited about the vast number of educational opportunities that are available to Board Members; many are free online resources including written articles, webinars, and tools/activities. One such item of interest is included in the packet, a great article for anyone interested titled, "Raising the Bar", authored by Pamela R. Knecht.</li> </ul>	
Conflict of Interest Roll Call	A roll call for Conflict of Interest was taken as follows: George "Bud" Banker, no; Nelson "Jerry" Cannon, no; Dale De Korne, no; Janet Cox, no: Gregory Bradley, no; Alan Hart, no; Gayenell Gentelia, no; Dr. R. Troy Stobert, no; Karl Klimek, no; Tracy Nichol, no; Diana Needham, no; Melanie Pauch, no; Bob Barr, no; Kim Stephens, no; Bruce Zenner, no; Noreen Broering, no; Charles "Charlie" Stiehl, no.	
Consent Agenda	The consent agenda was reviewed as presented.  Motion was made and duly supported to approve the Consent Agenda as presented. All "AYE." Motion carried.	
Public Comment Regarding Agenda Topics	Mr. Al Parker, from the Kalkaska Review present. No comment at this time.	
Moments of Excellence KMHC Longevity Lunch and Dinner	<ul> <li>Ms. Sandy Dilley shared details of the recent Employee Longevity Celebration. 59 employees were recognized; longevity achievements are measured in 5-year increments. Three employees were recognized for 35 years with KMHC!</li> <li>The week of May 11<sup>th</sup> was National Healthcare Week. KMHC had a fun filled week with many events and giveaways. Staff enjoyed ice cream, popcorn delivered by Senior Leadership, games, as well as new KMHC t-shirts. Some fun facts were also discovered by staff while playing KMHC Jeopardy; KMHC was the first hospital in the NATION</li> </ul>	

	to become a smoke free campus and KMHC makes over 50,000 cookies a year!	
Community Bike Helmet Giveaway	Ms. Laura Zingg shared information about the Trout Festival Bicycle Helmet Fitting Event, co-sponsored by KMHC, Kiwanis and the Kalkaska Sheriff's Department. The 3 organizations joined forces and gave away 145 bicycle helmets to children in the community, while providing proper fitting and education to kids and their families on injury prevention and safe bike riding.	
Medical Staff Report Medical Staff Update	<ul> <li>Continuing to work on new bylaws and working though the document, which is going well.</li> <li>Shared good news that previous issues with placing orders in the Electronic Medical System after the One Patient Record upgrade has been resolved. Critical Access Hospitals including KMHC, Charlevoix, and Paul Oliver all had the same issue which was of significant concern getting orders placed when a patient was admitted. Fortunately, this has been recently resolved.</li> <li>A retirement party was held for Dr. Scott Groseclose with Great Lakes Orthopedic Center (GLOC) to recognize what a wonderful provider and resource he has been in our community. This was a very special place to him and was instrumental in growing our surgery program. GLOC will continue to practice here with several other physicians and provide high-quality surgical services.</li> <li>KMA-Mancelona Campus is continuing to work towards their Rural Health Clinic designation. They have completed a mock survey and are now waiting for the formal survey to become certified.</li> <li>Everyone is very excited for the new Walk-in Clinic and TC Eye location to open June 2<sup>nd</sup>. New signs are up and other signage, pictures and a video are being worked on to help guide patients to the new space on the east side of the building (the two clinics will have their own exterior entrance). Providers are looking forward to having a safer, larger more efficient, and beautiful new space.</li> </ul>	
Committee Reports Governance Committee Meeting – April 30, 2025	Ms. Tracy Nichol shared an overview of work being done.  The Committee met May 7th, looking over guidelines for the Governance Committee responsibilities, board composition, board education, effectiveness and engagement and are working to determine "where do we want to start".	

Board Chair Report Munson Healthcare Update	<ul> <li>Tracy, Bob, Gayenell all did a great job researching potential training topics. Also, a big thank you to Daniel Conklin who shared 3 pages of places to access training which included topic, organization, link, format, timing, and cost (99% are free!). There is an amazing amount of resources, so many in fact, it was discussed various members will do training modules and bring back summaries to share.</li> <li>A budget will be discussed at the next meeting as one has not yet been determined.</li> <li>The Committee is always open to ideas and opportunities. If members hear of any topics or education that may be of interest, please send to committee, always willing to continue looking for opportunities</li> <li>Very positive compliments were shared that the board is moving forward, collaborating, everyone is speaking up, and accomplishing a lot at every meeting.</li> <li>The Board self-evaluation is also being re-examined in order to find a format and questions that will be effective, intentional and useful. The Committee has discussed possibly utilizing an electronic survey tool such as Survey Monkey.</li> <li>Mr. Raymond has asked for a 6-month evaluation per his request. The Board thanked him for his professionalism and willingness to undergo such an evaluation so he can ensure we are working in the right direction, and he is meeting expectations.</li> <li>Mr. Karl Klimek, Board Chair:</li> <li>MHC continues to be busy and has a variety of things going on.</li> <li>Munson is experimenting with drone deliveries. These are huge drones that can lift multiple pounds; test flights are occurring between MMC and Copper Ridge. The drones could be used to deliver pharmaceuticals and equipment as heavy as a small defibrillator. The testing is in very early stages, but is a very interesting, futuristic item coming true.</li> </ul>	
Item of Interest: KMHC in the News	Items of interest in news- Mr. Al Parker wrote a very nice piece on Mr. Andrew Raymond coming on as the new KMHC CEO.	
MHA Excellence in Governance Fellowship Program Update	Mr. Al Hart and Mr. Jerry Cannon have committed to this intensive education program. We are very proud of their commitment to the board, KMHC and furthering their education and to KMHC. They will have wonderful opportunities	

	to meet with other hospital board members and be able to bring back education to share with the entire board.	
CEO Report		
CEO Report Monthly Legislative Update	<ul> <li>Mr. Raymond shared a high-level legislative update.</li> <li>Munson Healthcare's lobbyist, Gabe Schneider, has been very busy and has been doing a great job, sharing education and information with MHC and passing along to KMHC.</li> <li>An article was distributed to the Board called, "the Cost of Caring", which was put out by the American Hospital Association and is very insightful outlining the challenges facing America's Hospitals in 2025.</li> <li>Mr. Raymond commented, that in his 15 or so years of healthcare experience this is the most uncertain and unpredictable time he has seen.</li> <li>The main concern and most talked about "news" item in healthcare is the potential cuts to Medicaid, which could be 880 billion over a 10-year period. This could be an enormous burden on healthcare in our country. This is a huge concern for all healthcare providers.</li> <li>In Michigan, and for KMHC, a significant concern is the "provider tax program". This provides the state with a federal match and then is re-distributed. Without this, the State of MI will have even less money, likely leading to additional cuts in order to have a balanced budget.</li> <li>Tariffs are also of significant concern, particularly with pharmaceuticals.</li> <li>The one thing to keep in mind though, is there is a lot of time for things to still change, especially after mid-term elections.</li> </ul>	
FY 2026 Capital Budget	<ul> <li>Mr. Raymond reminded the Board the Capital Budget was provided for review last month and provided time for discussion and questions. Noted discussion items: <ul> <li>A new CT scanner is listed under "Future Growth/Facility Plan"</li></ul></li></ul>	

	<ul> <li>in cost over the last 10 years (Approximately 220k vs. 350k+ today). In some cases, we can save money by replacing the "box" on a new chassis. Our ambulances average about 300-350,000 miles when they get to end of life. Crews do great job on maintenance, but we do have a huge county and provide long distance transports, downstate and sometimes even across state lines.</li> <li>We do have to keep unbudgeted pool; this is for items that are unforeseen such as equipment that breaks that must be fixed such as an air handling unit.</li> <li>The operating budget will be brought to the June meeting. There is a lot up in the air with the state of healthcare, therefore doing our best to make educated and well thought out assumptions and projections.</li> </ul>	
	Motion was made by Mr. Zenner and supported by Mr. Bradley to approve the FY 2026 Capital Budget as presented. A roll call vote was taken as follows: George "Bud" Banker, yes; Nelson "Jerry" Cannon, yes; Dale De Korne, yes; Janet Cox, yes: Gregory Bradley, yes; Alan Hart, yes; Gayenell Gentelia, yes; Dr. R. Troy Stobert, yes; Tracy Nichol, yes; Diana Needham, yes; Melanie Pauch, yes; Robert "Bob" Barr, yes; Kim Stephens, yes; Bruce Zenner, yes; Noreen Broering, yes; Charles "Charlie" Stiehl, yes; Karl Klimek, yes. 17 "AYES." 0 "NAYS". Motion Carried.	
Patient Experience – KMA Information Board	This Agenda Item has been deferred to next month in order to be presented by Mr. Daniel Conklin.	
Go Into Closed Session	Motion was made and duly supported to go into Closed Session at 7:07 PM for the following reason(s): The Michigan Open Meetings Act – Act 267 of 1976- 15.268(h) – To consider material exempt from discussion or disclosure by state or federal statute. Public Health Code – Act 368 of 1978 – 333.21515. Confidentiality of records, data and knowledge. The records, data and knowledge collected for or by individuals or committees assigned a review function described in the article (333) are confidential and shall be used only for the purposes provided in this article, shall not be public records, and shall not be available for court	

	subpoena. It was also requested that KMHC Administrative staff be remain during the closed session.  A roll call vote was taken as follows: George "Bud" Banker, yes; Nelson "Jerry" Cannon, yes; Dale De Korne, yes; Janet Cox, yes: Gregory Bradley, yes; Alan Hart, yes; Gayenell Gentelia, yes; Dr. R. Troy Stobert, yes; Tracy Nichol, yes; Diana Needham, yes; Melanie Pauch, yes; Robert "Bob" Barr, yes; Kim Stephens, yes; Bruce Zenner, yes; Noreen Broering, yes; Charles "Charlie" Stiehl, yes; Karl Klimek, yes. 17	
	"AYES." 0 "NAYS". Motion Carried.	
Come Out of Closed Session	Closed session was adjourned at 7:18 PM.	
Credentialing Discussion		
	Upon the recommendation from the KMHC Medical Staff, the Board of Trustees reviewed the credentialing application(s) for new appointments to the Medical Staff and privilege additions/changes/clarifications as outlined on the attached document related to staff category and appointment cycle, as well as privileges.	
	Relevant information was discussed during the closed session.	
	Motion was made by Dr. R. Troy Stobert and duly supported by Ms. Diana Needham that the Board of Trustees approve the credentialing files/privileges as outlined on the attached document for appointment to the appropriate staff category and for the appointment time period. All "AYE." Motion carried.	
	Motion was made by Ms. Pauch and duly supported by Ms. Broering to approve the consent agenda from the closed session. All "AYE." Motion carried.	
Open Dialogue from Members	Charlie Stiehl inquired about the current state of Dialysis, noticing a decrease in volume over time when reviewing the Financial Analysis Graphs. Mr. Raymond and Ms. Zingg shared some information about the current state of dialysis services not only in the region, but nationally. Outpatient hemodialysis services have seen a significant	

	<ul> <li>decrease since the onset of COVID along with advancements in medication treatments and home-based treatments. We continue to staff and schedule accordingly, in order to ensure we can continue providing the service as it is a life sustaining treatment for patients in our community.</li> <li>Dale Lantzer, a longtime and very supportive board member for many years recently passed away. The KMHC board and hospital are very thankful for his contributions over the years.</li> <li>Ms. Kim Stephens suggested it may be neat to share what expertise board members may have from their careers or jobs outside of the board. This could be a great opportunity to learn from each other and share the many resources that we have in the room of board members, and even all the ways what we do outside of the board may relate to the hospital.</li> <li>Thank you to Ms. Amy Britton for the delicious dinner.</li> </ul>	
Public Comment	No public comment at this time.	
Upcoming Events/Conferences	Next Full Authority Board of Trustees Meeting on June 24th, 2025. 5:30 PM is the Dinner and Meeting at 6 PM.  KMHC Annual Strawberry Social on June 08, 2025, 11:00 AM – 2:00 PM. Held on the south end of the Assisted Living Grounds.	
Adjournment	Upon proper motion the meeting was adjourned at 7:32 PM.	

Respectfully submitted,

Taking minutes on behalf of Chandra Whiting, Board Recording Secretary

## Credentialing Agenda For KMHC April 26, 2025 - KMHC Physician Advisory Committee May 20, 2025 - Board of Trustees Meeting

## **New Appointments:**

- Consulting Staff Radiology May 21, 2025 March 30, 2027
  - Kayla Berigan, MD
  - o Hunter Trafton, MD
- Consulting Staff Emergency Medicine May 21, 2025 September 30, 2025
  - o Andrew Dygert, DO
- Telemedicine Staff Neurology May 21, 2025 September 30, 2027
  - o Joshua Mekler, MD
  - o Shani Peter, MD